

# **MALDEN & COOMBE RESIDENTS' ASSOCIATION LIMITED**

**(A COMPANY LIMITED BY GUARANTEE)**

## **FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2026**

### **REPORT OF THE DIRECTORS**

The directors present their annual report and the unaudited financial statements of the company for the year ended 30<sup>th</sup> June 2026.

#### **Principal activities**

The principal activity of the company is to maintain a non-political and non-profit making association for the protection of the rights and interests of the property owners and residents of Coombe Estate, Kingston upon Thames, Surrey.

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**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30<sup>th</sup> JUNE 2026**

**REPORT OF THE DIRECTORS**

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**Directors**

The directors serving in office during the year were as follows:

|             |                |
|-------------|----------------|
| K Allen     | PWH Greenhalgh |
| P Coia      | JPL Greaves    |
| RM Cox      | JA Kane        |
| RE Fletcher | P Lewis        |

**Auditors**

The directors have not appointed any auditors under the provisions of the Companies Act 2006.

**Statement of directors' responsibilities**

The directors are responsible for preparing the annual report and financial statements in accordance with applicable law in the United Kingdom and Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that year. In preparing these financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Small company exemption**

This report has been prepared in accordance with the special provisions in part 15 of the Companies Act 2006 relating to the small companies regime and was approved by the Board and signed on their behalf on 14<sup>th</sup> September 2026.



RE Fletcher  
Company Secretary

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**PROFIT AND LOSS ACCOUNT**

|                                           | Notes | 2026     | 2025     |
|-------------------------------------------|-------|----------|----------|
|                                           |       | £        | £        |
| Revenue                                   | 1     | 69,292   | 75,571   |
| Administrative expenses                   |       | (64,695) | (68,555) |
| Operating surplus                         |       | 4,597    | 7,016    |
| Interest received - gross                 |       | 2,197    | 2,420    |
| Surplus on ordinary activities before tax |       | 6,794    | 9,436    |
| Taxation                                  | 3     | (417)    | (400)    |
| Surplus for the year after tax            |       | 6,377    | 9,036    |
| Retained surplus at 1 <sup>st</sup> July  |       | 82,641   | 73,605   |
| Retained surplus at 30 <sup>th</sup> June |       | 89,018   | 82,641   |

All of the company's activities in the financial year derived from continuing operations.

The company has made no recognised gains or losses other than those as stated above.

The notes on page 4 form an integral part of these financial statements.

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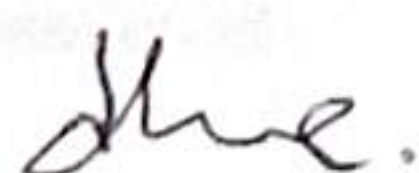
**BALANCE SHEET**

|                            | Notes | 2026          | 2025          |
|----------------------------|-------|---------------|---------------|
|                            |       | £             | £             |
| <b>Current assets</b>      |       |               |               |
| Cash at bank               |       | 87,392        | 74,679        |
| Debtors                    | 4     | 7,845         | 12,066        |
|                            |       | <u>95,237</u> | <u>86,745</u> |
| <b>Current liabilities</b> | 5     | (6,219)       | (4,104)       |
| Net current assets         |       | <u>89,018</u> | <u>82,641</u> |
| <b>Reserves</b>            |       |               |               |
| Profit and loss account    |       | <u>89,018</u> | <u>82,641</u> |

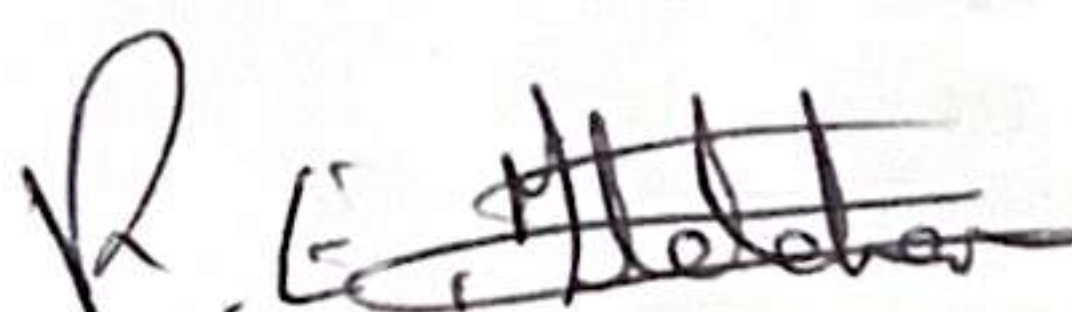
**Statement by the Directors**

- 1) The company was entitled to the exemption from audit for the year ended 30 June 2026 as conferred by section 477(2) of the Companies Act 2006 relating to the small companies regime.
- 2) No notices requiring an audit for the year have been deposited at the registered office of the company pursuant to section 476 of the Companies act 2006.
- 3) The directors acknowledge their responsibilities for ensuring that the company keeps proper accounting records which comply with section 386 of the Companies Act 2006, and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of section 393 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.
- 4) These financial statements have been prepared in accordance with the provisions of the Companies Act 2006 relating to the small companies regime and with the Financial Reporting Standard for Smaller Entities (effective 2008).

The financial statements on pages 2 to 4 were approved for issue by the board and signed on their behalf on 14<sup>th</sup> September 2026.



JA Kane  
Director



RE Fletcher  
Director

The notes on page 4 form an integral part of these financial statements.

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**FOR THE YEAR ENDED 30<sup>th</sup> JUNE 2026**

**NOTES TO THE FINANCIAL STATEMENTS**

**1 Accounting policies**

**Accounting convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities.

**Revenue recognition**

Revenue represents contributions received from residents and institutions, together with security barrier costs recoverable from the Royal Borough of Kingston upon Thames (RBK).

On occasions various film production companies have requested parking access whilst filming on the Estate and are invoiced accordingly. These receipts are recognised on a cash basis.

**2 Directors and employees**

The directors received no management remuneration during the year (2025 - £nil). Employees' costs for the year comprises salaries of £45,148 (2025 - £ 48,730) and social security costs £101 (2025 - £91).

**3 Taxation on bank deposit interest**

Corporation tax arising on bank deposit interest received during the year £417 (2025 – £400).

**4 Debtors: amounts falling due within one year**

|              | 2026  | 2025   |
|--------------|-------|--------|
|              | £     | £      |
| Due from RBK | 3,002 | 7,211  |
| Prepayments  | 4,843 | 4,855  |
|              | 7,845 | 12,066 |

**5 Current liabilities**

|                                                | 2026  | 2025  |
|------------------------------------------------|-------|-------|
|                                                | £     | £     |
| Creditors: amounts falling due within one year | 1,342 | 1,374 |
| Prepaid resident contributions                 | 4,460 | 2,270 |
| Corporation tax                                | 417   | 460   |
|                                                | 6,219 | 4,104 |

**6 Contingent liabilities**

There are no known contingent liabilities at the balance sheet date.

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**DETAILED PROFIT AND LOSS ACCOUNT**  
(not forming part of the statutory financial statements)

|                                              | 2026            | 2025            |
|----------------------------------------------|-----------------|-----------------|
| <b>Revenue</b>                               | <b>£</b>        | <b>£</b>        |
| Security barrier costs recoverable from RBK  | 58,002          | 62,211          |
| Contributions received from residents        | 11,290          | 11,960          |
| Contributions from film production companies | -               | 1,000           |
| Contribution received from Barclays Bank     | -               | 400             |
|                                              | <hr/> 69,292    | <hr/> 75,571    |
| <br><b>Administrative expenses</b>           |                 |                 |
| Staff salaries – security barrier operators  | 45,148          | 48,730          |
| Employer's social security                   | 101             | 91              |
| Security barrier costs                       | 8,621           | 9,353           |
| Vehicle permits                              | 2,310           | 2,027           |
| Public liability insurance                   | 728             | 753             |
| Employment support services                  | 916             | 1,112           |
| Payroll services                             | 178             | 145             |
| Secretarial and database services            | 6,026           | 6,045           |
| AGM                                          | 319             | 58              |
| Web expenses                                 | 215             | 130             |
| Printing and stationery                      | -               | 60              |
| Annual filing fee                            | 34              | 34              |
| Bank charges                                 | 99              | 17              |
|                                              | <hr/> 64,695    | <hr/> 68,555    |
| <br>Operating surplus for the year (Page 2)  | <br><hr/> 4,597 | <br><hr/> 7,016 |